



Hazards & Information Chaos in the Primary Care of the Elderly

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November 1, 2011



Acknowledgements

Proactive Risk Assessment of Primary Care of the Elderly

(Funded by ARHQ Grant #P20 HS11561 and UW ICTR #1 UL1 RR025011)

Collaboration between:

- Industrial Engineering
 - Ben-Tzion Karsh (PI)
 - Pascale Carayon
 - Roger Brown
 - Jamie Lapin
 - Steve Baran
- Family Medicine
 - John Beasley (Co-PI)
 - Paul Smith
 - John Temte
- Consultants
 - Vicki Bier
 - Sue Dovey
- Wisconsin Research & Education Network (WREN)



Relevance: Primary Care

- ❑ Wide-reaching
 - Greatest share of health care interactions in the United States
 - 58% of patient visits (576 million)

- ❑ Inherently complex due to the 4 essential characteristics of Primary Care:
 - First contact
 - Longitudinal
 - Comprehensive
 - Coordinated



Relevance: Elderly Patients

- ❑ Have higher rates of:
 - Doctor visits
 - Medication use
 - Activity, visual, hearing & memory limitations
 - Chronic conditions
- ❑ Present more often, with more problems
 - Higher complexity, number of decisions, potential for error
- ❑ **Thus, increased likelihood of hazards being present at during primary care visits**

Hsiao et al., 2010
Huang et al., 2002
Pleis, Lucas, & Ward, 2009

Goulding, 2004
Tierney, 2003
Beasley et al., 2004

Gurwitz et al., 2003
NCHS, 2011



What is a Hazard?

- ❑ A safety term that that is analogous to “risk factor” in health care or epidemiology
 - Do not necessarily lead to errors or harm, but they increase the risk of them
 - Some hazards increase the risk of errors, and errors themselves may be hazards for patient harm.
- ❑ When analyzing errors, these are the “causes”



Why study hazards?

- ❑ Much of the attention in patient safety is focused on errors and harm
- ❑ The heart of safety lies in hazard identification and correction
 - By correcting the hazards we can decrease unwanted outcomes: errors, patient and clinician harm



Proactive Risk Assessment of Primary Care of the Elderly

- ❑ Multiple methods of hazard identification:
 - Secure online hazard reports from physicians
 - Observations of patient-physician care episodes
 - Physician focus groups
 - **Patient focus groups**



Relevance: Patient's Perspective

- ❑ Could hazards present or be perceived differently?

“One of the most remarkable features of the patient safety movement is the lack of attention paid to the patient’s perspective.”

- Koutantji et al. 2005, p.99

- ❑ Research Question:

What safety hazards exist in the primary care of the elderly, from the perspective of the elderly patients themselves?



Methods: Patient Recruitment

- ❑ 15 Primary Care Clinics recruited from the Wisconsin Research and Education Network (WREN)
 - One physician per clinic involved in the study
- ❑ Study started with observations elderly primary care visits
 - Clinic staff identified and recommended potential elderly patient focus group subjects with upcoming appts



Methods: Patient Recruitment

- ❑ Physician mailed letter to subjects:
introduction, physician support, invitation
- ❑ Researcher met with subjects before their visit:
research summary, answer questions, obtain
consent
- ❑ 18 subjects consented, visit observed from
arrival until departure
 - 14 of 18 subjects participated in focus groups



Focus Group Question Development

- ❑ Used observation data to develop a list of tasks and subtasks completed by the patient and physician
- ❑ Total of 70 hours of observations of 50 patient-physician visits across the 14 clinics
- ❑ Resulting task list had 32 major tasks & 683 detailed subtasks occurring at least once across all of the visits
 - E.g. Major task: review test results
 - Subtasks: locate test result, show results to pt, review values, explain values to pt , compare results to previous results, discuss options for correcting values, answer pt questions

Wetterneck et al, Development of a primary care physician task list to evaluate clinic visit workflow. BMJ Quality & Safety 2011



Focus Group Question Development

- ❑ Tasks informed development of focused questions
 - E.g. Task = Physical exam
 - Question = “What kinds of problems or difficulties might you have during the physical exam portion of the visit?”
- ❑ Subtasks functioned as detailed probes
 - E.g. Subtask = Getting on exam table
 - Question = “Did you have any problems getting up onto the exam table?”



Methods: Focus Group Procedure

- ❑ 3 different focus groups, with 4 – 6 patients each
 - Occurred during the Summer of 2008
- ❑ 60 minute sessions over the telephone with a weekly set meeting time
- ❑ 11 focus group sessions total
- ❑ Sessions were audio-recorded, transcribed & de-identified (281 pages of data)



Analysis: Data analysis

- ❑ Main Goal: Identify hazards to patient safety
- ❑ Hazard was defined as any thing that could either:
 - 1) Increase the risk of patient harm
 - 2) Increase the risk of quality problems, defined by IOM's six aims: (safe, effective, patient-centered, timely, efficient, to equitable care)



Analysis: Coding Process

- ❑ General inductive thematic analysis approach
 - Multiple readings and interpretations of the raw data
 - Developed categories from the raw data from which to determine the key themes
 - Data were shaped by the assumptions & experiences of the coders & readers
 - Both engineers & physicians involved
 - Consensus reached through iterative process
- ❑ Hazards initially coded by one researcher in NVivo 9
- ❑ Re-read and verified by two additional researchers
- ❑ Themes developed in similar manner



Results: 8 Hazard Themes

- 1) Fragmentation of care & problems with care coordination
- 2) Problems information transfer between healthcare professionals
- 3) Problems with patient communication & feedback
- 4) Problems with paper and electronic health records
- 5) Physical and memory limitations
- 6) Medication management and expense
- 7) Reliance on others
- 8) Delays and difficulties accessing care



1. Fragmentation of Care

- ❑ Characterized by the many healthcare clinicians & the many healthcare encounters elderly patients have
 - “Years ago, you used to go to the same doctor for everything. So makes it harder for me to get that in my head...”
- ❑ Specific hazards:
 - Patients not comfortable seeing the “covering doctor” or talking to the “covering nurse” and not comfortable with their recommendations
 - “it confuses everything”
 - Multiple doctors prescribing medications
 - Reliance on the pharmacist: consensus on dose changes, finding drug interactions



2. Information Transfer between HCP

- Information not transferred or lost
 - Visit details, Test results
 - Medication orders or changes
- Rely on patient for information transfer
 - Written or verbal instructions through patient to PCP or specialist
- Patient confidence about information transfer
 - “I don’t know how the specialist gets in touch with [the PCP], because like I said, I’m not knowledgeable about these computers, but anyways how she gets the information, she gets it somehow...”



3. Patient Communication & Feedback

- Poor communication between physician & Pt
 - Reason for the visit – two agendas, not known to both
 - Medication orders or changes
 - Reasons for lab/test orders, specialist consultation
- Breakdown in communication with the patient
 - Pharmacy did not contact patient about delayed medication
- Lack of feedback to the patient

“I just had an echocardiogram done two weeks ago, and I was told that it would take a week and the doctor would get in touch with me, but I haven’t heard anything, so I’m guessing that it was all right.”



4. Patient Records: Paper and EHR

- Incomplete or scattered information
 - Multiple locations and systems
 - Limited or difficult access
- Lack of communication and integration between systems
 - Electronic vs. paper, scanned documents
- Patient confidence in electronic health records
 - Completeness, accuracy, accessibility

Moderator: When you are telling the doctor or nurse about any outside care... at a specialist, or an emergency room, do you usually have to let them know that that happened, or do they usually know before you get there?

Subject 1: They know it better than I do.

Subject 2: Yeah, it's all in the computer.



5. Medication Management & Expense

- Difficulty keeping track of medications
 - What medications are for
 - Changes and reasons for changes to medications
- Insufficient medication information provided
 - Lack of indications on medication printouts
- Gaps in medication use due to
 - Waiting for mail order Rx
 - Expired prescriptions or changes – slow comm between doc & RPh
- Cost Concerns



6. Physical and Memory Limitations

- ❑ Physical limitations common
 - But also vision, hearing, balance; hard to fast for tests!
- ❑ Problems with reliance on patient's memory
 - Scheduling visits, refilling meds, getting labs, med list, passing information to other clinicians
- ❑ Memory limitations in general
 - Visit details
 - Physicians instructions – often only verbal
 - Own medical history
- ❑ “Well I just tell [the doc] he’s going to have to check his records, because I don’t remember when they were.”



7. Reliance on Others

- ❑ Others help with:
 - Transportation to and from clinic
 - Asking questions during visit
 - Remembering visit details
 - Remembering physician instructions

- ❑ “Well, because I’m old, my children usually take me, and they come in with me and listen to what is happening...”



8. Delays & Difficulties Accessing Care

- Time delays and waiting
 - Phone, in waiting room and in exam room
 - But then it feels like things are rushed during visit...
- Availability and accessibility of care
 - Insurance limitations
 - Lack of after hours care, specialist visits
- “I live in a small town, and would have to go into [city] in order to have it ...and their therapy for me, would be in the middle of my work day, and therefore I can’t do it.”



Limitations

- ❑ Small sample size: 14 subjects
- ❑ Convenience sample, no random selection
- ❑ Exploratory study, may not be generalizable



Discussion

- ❑ Most findings align with existing patient safety literature
- ❑ Many of the themes are interconnected
 - Fragmentation of care
 - Information transfer between HCP
 - Patient records
- ❑ Interesting paradox:
 - While patients describe inaccurate & incomplete data in EHRs, they all put a lot of trust in & reliance on the completeness & accuracy of EHR data



Our Next Steps

- Plan to compare hazard data across physician & patient focus groups & observation data



Information Chaos

- ❑ The most common hazard identified across all of our data
- ❑ A theme that unites much of the hazard data

- ❑ Defined as information:
 - Scatter
 - Underload
 - Overload
 - Conflict
 - Erroneous



Information Chaos

- ❑ Hypothesize that information chaos impacts physician cognitive work during visit:
 - Increases mental workload
 - The amount of cognitive resources required for a task
 - Decreases situation awareness (SA)
 - A person's awareness and understanding of his/her task-related situation.
 - Poor SA further increases mental workload
 - High mental workload further decreases SA
- ❑ Ultimately impacts patient safety



Our Next Study

- ❑ A Human Factors Intervention to Reduce Risk in Primary Care of the Elderly
 - Ben-Tzion Karsh, PI; Wetterneck, temp PI
 - Funded by AHRQ, R18 HS017899
- ❑ Develop and test an intervention to improve information availability at elderly patient visits.
 - We hypothesize the intervention will:
 - Increase PCP SA before & during the visit
 - Decrease PCP mental workload during the visit



Thank you!

❑ Questions?

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